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16  
17 **UNITED STATES DISTRICT COURT**  
18 **NORTHERN DISTRICT OF CALIFORNIA**  
19 **SAN JOSE DIVISION**

20  
21 IN RE ANIMATION WORKERS  
ANTITRUST LITIGATION

Master Docket No. 14-cv-4062-LHK

**CONSOLIDATED AMENDED CLASS  
ACTION COMPLAINT**

DEMAND FOR JURY TRIAL

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24 THIS DOCUMENT RELATES TO:

25 ALL ACTIONS  
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1 Plaintiffs Robert A. Nitsch, Jr., Georgia Cano, and David Wentworth, on behalf of  
2 themselves and all others similarly situated (“Plaintiffs”), allege the following:

3 **I. INTRODUCTION**

4 1. Visual effects and animation companies have conspired to restrain competition in  
5 order to suppress compensation of those whom they claim to prize as their greatest assets—their own  
6 workers. In *per se* violations of the antitrust laws, the leaders and most senior executives of  
7 Defendants Pixar, Lucasfilm and its division Industrial Light & Magic, DreamWorks Animation,  
8 The Walt Disney Company, Sony Pictures Animation, Sony Pictures Imageworks (collectively, the  
9 “Sony Defendants”), Blue Sky Studios, ImageMovers LLC, ImageMovers Digital LLC (collectively,  
10 the “ImageMovers Defendants”) and others secretly agreed to work together to deprive thousands of  
11 their workers of better compensation and deny them opportunities to advance their careers at other  
12 companies. These workers include animators, digital artists, software engineers and other technical  
13 and artistic workers who are the creative genius and dedicated workhorses behind such wonders as  
14 Wall-E (Pixar), the Shrek series (DreamWorks Animation), the Harry Potter adaptations  
15 (Lucasfilm/ILM) and the Spiderman series (Sony), among others. The conspiracy deprived  
16 Plaintiffs and other class members of millions of dollars in compensation while the films they  
17 produced generated billions of dollars in revenues for Defendants.

18 2. To accomplish their anticompetitive goals, Defendants agreed to limit recruiting  
19 activities that otherwise would have existed absent Defendants’ conspiracy. For example,  
20 Defendants entered into a scheme not to actively recruit employees from each other, referred to as an  
21 anti-solicitation scheme herein. Among the tactics of this anti-solicitation scheme were that (a)  
22 Defendants would not cold call each other’s employees; (b) they would notify the other company  
23 when making an offer to an employee of the other company, if that employee had applied for a job;  
24 and (c) the company making such an offer would not increase the compensation offered to the  
25 prospective employee in its offer if the company currently employing the employee made a  
26 counteroffer.

27 3. Pixar and Lucasfilm developed the anti-solicitation scheme in the 1980s, acting  
28 through Pixar’s Chief Executive Officer Steve Jobs and President Edwin Catmull and Lucasfilm’s

1 founder George Lucas. Over the coming decades, Catmull and his co-conspirators enlisted several  
2 additional visual effects and animation studios to join in the conspiracy, including each of the other  
3 Defendants.

4 4. The existence and nature of the anti-solicitation scheme cannot seriously be disputed.  
5 Catmull and Lucas themselves, along with other executives and human resources employees of Pixar  
6 and Lucasfilm, acknowledged the scheme in sworn testimony, with direct written documentary  
7 evidence showing the participation of each of the other Defendants, as well as several other  
8 companies, in the scheme. For example, Catmull testified that Steve Jobs and DreamWorks  
9 Animation Chief Executive Officer Jeffrey Katzenberg personally agreed not to “go[] after each  
10 other,” and wrote in 2007 that Pixar “ha[d] an agreement with DreamWorks not to actively pursue  
11 each others employees” and that “all of the companies up here [in Northern California] – Pixar, ILM,  
12 Dreamworks, and couple of smaller places [sic] – have conscientiously avoided raiding each other.”

13 5. Although the anti-solicitation scheme may have started in Northern California, the  
14 scheme metastasized beyond that region. Pixar’s Vice President of Human Resources, Lori  
15 McAdams, wrote in 2005: “With regard to ILM, Sony, Blue Sky, etc., . . . we have a gentleman’s  
16 agreement not to directly solicit/poach from their employee pool.”

17 6. The conspiracy was intended to suppress compensation throughout the market by  
18 limiting direct solicitation of visual effects and animation workers. By doing so, Defendants would  
19 tamp down bidding wars (i.e., competition) to attract and retain employees. To that end, when any  
20 studio engaged in significant competition (in effect, “cheating”) in breach of their agreement,  
21 conspirators attempted to squelch it. For example, in 2007, when ImageMovers head Robert  
22 Zemeckis began recruiting workers for its digital wing, ImageMovers Digital, Catmull intervened to  
23 stop them from targeting other conspirators, even though he knew they would not target his  
24 company, Pixar.

25 7. The conspiracy’s leaders have been equally clear about their shared goals. Catmull’s  
26 express purpose in eliminating active recruitment was to keep solicitation efforts from “mess[ing] up  
27 the pay structure.” As Catmull later explained under oath, his concern about “mess[ing] up the pay  
28 structure” was that it would make it (i.e., compensation) “very high.” Lucasfilm’s then-President

1 Jim Morris explained the goal even more succinctly in a June 2004 email to Catmull: “I know you  
2 are adamant about keeping a lid on rising labor costs.” Or, as George Lucas stated, Defendants  
3 wanted to keep the industry out of a “normal industrial competitive situation” and avoid “a bidding  
4 war with other companies.” In Catmull’s view, the scheme to restrain competition “worked quite  
5 well”—to the benefit of Defendants’ bottom lines, but at the expense of workers throughout the  
6 visual effects and animation industry. The conspiracy was thus intended to and did suppress the  
7 amount of compensation that would have been paid to Plaintiffs and their fellow class members.

8 8. Defendants’ second method to achieve the goals of their conspiracy was to engage in  
9 direct collusive communications concerning competitively sensitive compensation information and  
10 agree upon compensation ranges, in order to limit the compensation offered to their respective  
11 employees and workers. Absent the conspiracy, this competitively sensitive information would have  
12 been given confidential treatment.

13 9. Since the mid-1990s, the most senior personnel from the human resources and  
14 recruiting departments of the studios have met yearly to discuss an industry compensation survey.  
15 From the beginning, Defendants understood that the survey was used by each to “confirm or adjust  
16 our salary ranges.” By the early 2000s, Defendants used those meetings and communications  
17 connected to them to help fix the compensation of their workers within ranges for the ensuing year.  
18 Senior human resources personnel met annually after the survey for “an opportunity for an intimate  
19 group of us to get together,” which they termed the “Directors meeting.” At least at one studio, the  
20 meetings were called the annual “salary council.”

21 10. These collusive discussions facilitated Defendants’ goals of suppressing  
22 compensation, such that Defendants could thereby compensate their employees at a lower rate. They  
23 also allowed Defendants who paid higher compensation early in the conspiracy period to come into  
24 alignment with other studios without fearing that lowering compensation would be used against  
25 them competitively.

26 11. Defendants, both through their top executives and their human resources and  
27 recruiting departments, also communicated throughout the year to implement and enforce the  
28

1 conspiracy to suppress compensation while keeping those communications secret from their workers  
2 and others in the industry.

3 12. Senior human resources and recruiting personnel also met for lunches, dinners, drinks  
4 and other informal meetings at various times during the year, both as a group and on a one-on-one  
5 basis. Human resources personnel regularly called counterparts at other studios for salary  
6 information. Indeed, communications among Defendants' senior human resources personnel were  
7 so pervasive that Pixar's Head of Human Resources wrote to her counterparts at Sony Pictures  
8 Imageworks, ILM, DreamWorks, Disney, and Blue Sky in early 2007 that "[c]hatting with all of you  
9 each day is really becoming a fun habit" and joked that they should "all just have a short conference  
10 call each morning to start our days off right." Walt Disney Animation Studios' Vice President of  
11 Human Resources echoed this sentiment, noting that she "hear[s] from you all on a daily basis."

12 13. As part of these direct communications, Defendants repeatedly collusively discussed  
13 and provided to each other specific pay ranges for individual positions, facilitating their common  
14 goal to suppress their employees' compensation. In one example, Disney's Vice President of  
15 Human Resources and DreamWorks' Head of Human Resources had lunch on May 10, 2006;  
16 shortly thereafter, Disney's Vice President of Human Resources provided Disney's pay ranges for  
17 two positions that DreamWorks was evaluating. As illustrated below, many more examples of  
18 collusive conduct exist.

19 14. The cooperation among Defendants was so systematic and deeply ingrained that in  
20 some instances, many conspirators were included on the same emails concerning compensation for  
21 their workers. For instance, in late 2006, the head of human resources at Pixar sent an email to the  
22 heads of human resources at DreamWorks, Sony Pictures Imageworks, Lucasfilm/ILM, Walt Disney  
23 Animation Studios, Blue Sky Studios, and others to provide Pixar's budget for future salary  
24 increases in the following year, 2007, and to ask for the other studios' salary increase budgets in  
25 return.

26 15. Defendants took actions to conceal the agreements from their employees. Top  
27 executives and human resources and recruiting personnel involved in the conspiracy communicated  
28

1 about the agreements orally or in emails among themselves, often insisting on discussing the  
2 agreements by phone.

3 16. The Antitrust Division of the United States Department of Justice (the “DOJ”)  
4 investigated Defendants Pixar and Lucasfilm’s anti-solicitation scheme. The DOJ found that their  
5 agreement was “facially anticompetitive” and was illegal *per se* under Section 1 of the Sherman Act,  
6 15 U.S.C § 1. As the DOJ explained, the scheme “eliminated significant forms of competition to  
7 attract digital animators and, overall, substantially diminished competition to the detriment of the  
8 affected employees who were likely deprived of competitively important information and access to  
9 better job opportunities.” The DOJ concluded that the scheme “disrupted the normal price-setting  
10 mechanisms that apply in the labor setting.” Defendants Pixar and Lucasfilm signed settlements  
11 enjoining them from entering into such anti-solicitation agreements again.

12 17. Defendants’ conspiracy unreasonably restrained trade and commerce in violation of  
13 Section 1 of the Sherman Act, 15 U.S.C. § 1, and the Cartwright Act, Cal. Bus. & Prof. Code  
14 §§ 16720 *et seq.*, and constituted unfair competition and unfair practices in violation of California’s  
15 Unfair Competition Law, Cal. Bus. & Prof. Code §§ 17200 *et seq.* Plaintiffs, on their own behalf  
16 and on behalf of the class defined herein, seek to recover the difference between the compensation  
17 that class members were paid and what class members would have been paid absent Defendants’  
18 illegal conduct, and to enjoin Defendants from repeating or engaging in their unlawful conduct.

## 19 II. PARTIES

20 18. Plaintiff Robert A. Nitsch, Jr. was a Senior Character Effects Artist at DreamWorks  
21 Animation from 2007 to 2011 in Los Angeles, California and a Cloth/Hair Technical Director at  
22 Sony Pictures Imageworks during 2004 in Los Angeles, California. He resides in Massachusetts.

23 19. Plaintiff Georgia Cano was a Digital Artist at Rhythm & Hues from 1992 to 2004; a  
24 Lighting Technical Director at Walt Disney Feature Animation from 2004 to 2005; a Lighting Artist  
25 at Rhythm & Hues again from 2007 to 2009; a Lighting Artist at ImageMovers Digital in 2010; and  
26 has worked in similar positions for several other visual effects or animation studios from 1992  
27 through the present. She resides in California.

1           20. Plaintiff David Wentworth worked at ImageMovers Digital as a Production Engineer,  
2 Lead Production Engineer, and Associate Computer Graphics Supervisor from 2007 to 2010. He  
3 resides in California.

4           21. Defendant Blue Sky Studios, Inc. (“Blue Sky”) is a Delaware corporation with its  
5 principal place of business located at One American Lane, Greenwich, Connecticut. It is owned by  
6 Twentieth Century Fox Film Corporation, which has its principal place of business in Los Angeles,  
7 California.

8           22. Defendant DreamWorks Animation SKG, Inc. (“DreamWorks”) is a Delaware  
9 corporation with its principal place of business located at 1000 Flower Street, Glendale, California.  
10 It has a studio in Redwood City, California, located in Santa Clara County.

11           23. Defendant ImageMovers LLC is a California corporation with its principal place of  
12 business located at 1880 Century Park East, Suite 1600, Los Angeles, California.

13           24. Defendant Two Pic MC LLC f/k/a ImageMovers Digital LLC (“ImageMovers  
14 Digital”; together with ImageMovers, LLC, the “ImageMovers Defendants”) is a Delaware  
15 corporation with its principal place of business at 500 S. Buena Vista Street, Burbank, California.  
16 ImageMovers Digital is a joint venture of ImageMovers LLC and ABC Inc., a subsidiary of The  
17 Walt Disney Company.

18           25. Defendant Lucasfilm Ltd., LLC (“Lucasfilm”) is a California corporation with its  
19 principal place of business located at 1110 Gorgas Ave., San Francisco, California. Industrial Light  
20 & Magic (“ILM”) is a division of Lucasfilm. Since 2012, Lucasfilm and ILM have been owned by  
21 Defendant The Walt Disney Company.

22           26. Defendant Pixar is a California corporation with its principal place of business  
23 located at 1200 Park Avenue, Emeryville, California. Since 2006, it has been owned by Defendant  
24 The Walt Disney Company.

25           27. Defendant Sony Pictures Animation, Inc. is a California corporation with its principal  
26 place of business located at 9050 W. Washington Blvd., Culver City, California.







1 39. Visual effects and animation workers work for studios as employees or independent  
2 contractors,<sup>1</sup> paid sometimes on an hourly basis and sometimes as permanent salaried employees.  
3 Studios frequently ask their employees to agree to work for them for the length of a particular  
4 project, often corresponding to the length of the studio's work on a particular feature or movie.  
5 Those periods frequently last between three to nine months, but can be as short as a few weeks.  
6 Studios also sometimes ask workers to commit to the studio to work for one to three years with the  
7 caveat that the studio has the option to terminate their employment either at any time or after  
8 particular periods of time. During their tenures at the studios, many workers did not receive health  
9 care benefits from the studio.

10 40. Working in the industry requires great commitment. Studios frequently ask their  
11 employees to work feverishly for months or even years, including days or weeks straight without a  
12 day off and into the early hours of morning. Visual effects and animation workers also bear great  
13 risk in that the studios regularly terminate them after their project or a particular feature film  
14 production ends. They then have to find new employment with another studio or again with the  
15 current studio. Most are not paid during periods of unemployment in between projects. Studios  
16 sometimes also delay projects or terminate them early and do not pay their workers during those  
17 delays or after the early termination. Studios sometimes ask workers to move to other states to work  
18 on projects there.

19 **VI. THE CONSPIRACY**

20 41. Defendants conspired to suppress the compensation paid to their workers and other  
21 class members. To accomplish their conspiratorial goals, Defendants entered into a scheme not to  
22 actively solicit each other's employees; and Defendants also engaged in collusive discussions  
23 concerning competitively sensitive compensation information and agreed upon compensation ranges,  
24 in order to limit the compensation offered to current and prospective workers.

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28 <sup>1</sup> For convenience, this complaint refers to class members as "employees" even though some of  
them may have worked for Defendants as independent contractors.

1           **A. Defendants' Scheme Not to Actively Solicit Each Others' Employees**

2           42. As part of the conspiracy alleged herein, Defendants competed for class members'  
3 services, but agreed to severely limit their competition by abandoning one of the most effective ways  
4 of recruiting employees. Specifically, each Defendant agreed not to actively solicit employees of  
5 other Defendants. Defendants agreed not to contact their coconspirators' employees to inform them  
6 of available positions unless that individual employee had applied for a job opening on his or her  
7 own initiative.

8           43. Such solicitation, often called "cold calling," is a key competitive tool in a properly  
9 functioning labor market, especially for skilled labor. Competing studios' employees represent one  
10 of the main pools of potential hires with the appropriate skills for an open position, and who may be  
11 unresponsive to other forms of recruiting. And compared to unemployed workers or employees  
12 actively seeking new employment, employees who are not actively seeking to change employers are  
13 more likely to be among the most sought after employees. Because they are not looking for other  
14 jobs, they are difficult to reach without active solicitation. As Lucasfilm recognized internally,  
15 "[p]assive talent [is] difficult to find." A company searching for a new hire can save costs and avoid  
16 risks by poaching that employee from a rival company. Thus, if each Defendant was truly acting in  
17 its own independent self-interest, it would actively solicit the others' employees.

18           44. Defendants' scheme to restrain competition included notifying each other when an  
19 employee of one Defendant applied for a position with another Defendant, and agreeing to limit  
20 counteroffers in such situations. In these circumstances, when an employee at one Defendant  
21 contacted a second Defendant and the second Defendant decided to make an offer, it would typically  
22 (a) notify the first Defendant, and (b) decline to increase its offer if the current employer outbid it.  
23 Again, if Defendants were acting in their independent self-interest, they would not preemptively tell  
24 their competitors that they were offering jobs to the competitor's employees or refuse to bid against  
25 their competitors.

26           45. Indeed, Defendants often refrained from hiring other Defendants' employees at all  
27 without the permission of the current employer. Similarly, Defendants sometimes declined to extend  
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1 offers to applicants if they had an outstanding offer from another Defendant, even if they were not  
2 currently employed.

3 **(1) Pixar and Lucasfilm’s Commencement of the Anti-Solicitation Scheme.**

4 46. As alleged above, the roots of the conspiracy reach back to the mid-1980s. George  
5 Lucas, the former Lucasfilm Chairman of the Board and CEO, sold Lucasfilm’s “computer  
6 division,” then a “tech, research and development company,” to Steve Jobs, who had recently left the  
7 employ of Apple as CEO. Jobs named his new company Pixar. Lucas and Jobs’s deputy, Pixar’s  
8 President Ed Catmull, along with other senior executives, subsequently reached an agreement to  
9 restrain their competition for the skilled labor that worked for the two companies. Pixar drafted the  
10 terms of the agreement and communicated those terms to Lucasfilm; both Defendants then  
11 communicated the agreement to senior executives and select human resources and recruiting  
12 employees. Lucas has stated in email that Pixar and Lucasfilm “have agreed that we want to avoid  
13 bidding wars.” He has also stated that the agreement was that “we wouldn’t actively try to raid each  
14 other’s companies” and that “we agreed not to raid each other” and “I think the part of the agreement  
15 is not to solicit each other’s employees, is the crux of it.”

16 47. Catmull agreed with George Lucas that the newly independent Pixar would  
17 reciprocate this non-compete “rule” with Lucasfilm. The companies thus agreed: (1) not to cold call  
18 each other’s employees; (2) to notify each other when making an offer to an employee of the other  
19 company if that employee applied for a job on his or her own initiative; and (3) that any offer by the  
20 potential new employer would be “final” and would not be improved in response to a counteroffer  
21 by the employee’s current employer (whether Pixar or Lucasfilm).

22 48. Pixar and Lucasfilm were similarly explicit about their agreement not to make  
23 counteroffers. An internal Pixar email sent on January 16, 2006 explained that “we agreed not to  
24 counter . . . . It’s a very small industry and neither Lucas or Pixar wants to get into an issue of  
25 countering offers back and forth.” Their policy was to “never counter if the candidate comes back to  
26 us with a better offer.”

1                   **(2) Other Defendants Enter into the Anti-Solicitation Scheme.**

2           49. Although the conspiracy began with Pixar and Lucasfilm, other companies joined the  
3 conspiracy under Catmull's leadership. Companies later joining the conspiracy include, at least,  
4 Disney and its studio Walt Disney Animation Studios, DreamWorks, the ImageMovers Defendants,  
5 the Sony Defendants and Blue Sky.

6           50. As Pixar's Vice President of Human Resources, Lori McAdams, wrote in 2005:  
7 "With regard to ILM, Sony, Blue Sky, etc., we have no contractual obligations, but we have a  
8 gentleman's agreement not to directly solicit/poach from their employee pool." An internal  
9 "Competitors List" created by Pixar listed anti-solicitation rules for each of the Defendants, among  
10 other visual effects and animation studios. Blue Sky, DreamWorks, Image Movers Digital, Sony  
11 Pictures Imageworks, and Walt Disney Animation Studios were all listed with directions not to  
12 "recruit directly" or "solicit or poach employees."

13           51. Similarly, Catmull explained that the conspiracy was more comprehensive and  
14 included a "couple of smaller places" as well as Pixar, Lucasfilm/ILM and DreamWorks: "[w]e have  
15 avoided wars up here in Norther[n] California because all of the companies up here – Pixar, ILM,  
16 Dreamworks, and couple of smaller places [sic] – have conscientiously avoided raiding each other."  
17 And although the conspiracy began in Northern California, it came to extend well beyond that  
18 region, as shown by the involvement of Blue Sky and the Sony Defendants.

19                   *a) DreamWorks Joins the Conspiracy.*

20           52. Steve Jobs and the CEO of DreamWorks, Jeffrey Katzenberg, personally discussed  
21 DreamWorks joining into the conspiracy. Catmull told Jobs in a February 18, 2004 email, that the  
22 companies' mutual understanding "worked quite well." Catmull reiterated this in a January 14, 2007  
23 email to Disney Chairman Cook: "we have an agreement with Dreamworks not to actively pursue  
24 each others employees."

25           53. Similarly, when a new contract recruiter at DreamWorks contacted a Pixar employee  
26 in March 2007, Catmull wrote him to explain their understanding: "While we do not act to prevent  
27 people from moving between studios, we have had an agreement with Dreamworks not to actively  
28 pursue each others employees [sic]. I have certainly told our recruiters not to approach any

1 Dreamwork [sic] employees.” Pixar’s Vice President of Human Resources, Lori McAdams, wrote  
2 to Catmull that she “know[s] [Dreamworks’] head of HR Kathy Mandato well, and she’s in  
3 agreement with our non-poaching practices, so there shouldn’t be any problem.” McAdams checked  
4 with Mandato to make sure there was “no problem with our past practices of not poaching from each  
5 other,” to which Mandato replied “Absolutely! You are right . . . (my bad).”

6 54. DreamWorks was similarly committed to enforcing the anti-solicitation scheme  
7 against other studios. For example, Mandato asked Pixar not to solicit DreamWorks employees  
8 when a recruiting email was sent to a DreamWorks employee by mistake. McAdams’ response:  
9 “Argh, it shouldn’t have gone to anyone at work or our competitors people [sic]. I’ll put a stop to  
10 it!”

11 55. As Catmull explained, the scope of the conspiracy was not merely an agreement  
12 between DreamWorks and Pixar; rather, it was an agreement among “all of the companies up here –  
13 Pixar, ILM, DreamWorks, and couple of smaller places [sic].”

14 *b) The Walt Disney Company Joins the Conspiracy.*

15 56. The Walt Disney Company also joined the conspiracy. For example, an internal  
16 Pixar email in 2005 confirmed that Pixar would not recruit workers out of Disney or other studios.  
17 Its participation deepened in 2006, when it purchased Pixar and appointed Catmull to run Walt  
18 Disney Animation Studios. Indeed, Disney Chairman Dick Cook explicitly approved Pixar’s and  
19 Disney’s participation in the anti-solicitation scheme when informed of the scheme. Catmull  
20 explained to Cook that “all of the companies up here – Pixar, ILM, Dreamworks, and couple of  
21 smaller places [sic] – have conscientiously avoided raiding each other” and explained that the  
22 concern was that companies offering employees “a substantial salary increase” will “seriously  
23 mess[] up the pay structure.” Cook responded succinctly: “I agree.” He promised to “reaffirm our  
24 position again” with ImageMovers Digital, a joint venture Disney was about to launch with  
25 ImageMovers.

26 57. Similarly, Walt Disney Animation Studios’ Director of Animation Resources asked  
27 ILM to observe “the Gentlewomen’s agreement” concerning the recruiting of digital artists at Disney  
28 in 2006.

1 c) *Sony Pictures Imageworks and Sony Pictures Animation Join the*  
2 *Conspiracy.*

3 58. Prior to 2002, Sony Pictures Imageworks primarily created visual effects for live-  
4 action films produced by Sony and other production companies. In 2002, Sony Pictures Animation  
5 was created to develop proprietary animated feature films, and Sony Pictures Imageworks  
6 significantly expanded to handle the production of those films. This expansion was fueled in part by  
7 offering higher salaries to lure workers away from other studios.

8 59. Sony's competition on compensation and recruitment efforts early in the 2000s were  
9 met with displeasure by other studios. As Catmull later wrote, when a studio offers "a substantial  
10 salary increase" in an effort "to grow rapidly, whether it is Dreamworks in 2D animation or Sony in  
11 3D, it seriously messes up the pay structure."

12 60. To stop this competition, Catmull decided to "go down and meet [Sony Pictures  
13 Animation executives] to reach some agreement . . . to nip this in the bud." With that objective,  
14 Catmull flew to Los Angeles to meet with Sony executives in person in 2004 or 2005 "and asked  
15 them to quit calling our employees."

16 61. Catmull reached a "gentleman's agreement not to directly solicit/poach from their  
17 employee pool" with Sony at that time. Even so, because one Pixar employee left to work at Sony  
18 Pictures Imageworks on his own initiative, and a Sony recruiter asked if another employee was "still  
19 employed and if she can contact," McAdams spoke to them in person and over the phone to "make  
20 sure they're still honoring it as they may have had turnover in their Recruiting team."

21 62. Sony would soon restrain its relatively higher-wage practices to levels below what  
22 otherwise would have existed in a competitive market, and come into the fold with the rest of its  
23 conspirators.

24 d) *Blue Sky Studios Joins the Conspiracy.*

25 63. Blue Sky similarly entered the conspiracy. Blue Sky both requested that other studios  
26 not recruit from it and refrained from recruiting from others. For example, in 2005, Blue Sky  
27 declined to pursue a DreamWorks candidate who would "be an amazing addition" because they  
28 didn't "want to be starting anything with [Katzenberg] over one story guy."

1           64.     Similarly, Blue Sky contacted Pixar to discuss “our sensitive issue of employee  
2 retention,” in response to which McAdams “spoke[] to Linda Zazza, [Blue Sky’s] Director of HR to  
3 assure her that we are not making calls to their people or trying to poach them in any way.”

4                           e)     *ImageMovers LLC and ImageMovers Digital Join the Conspiracy.*

5           65.     The ImageMovers Defendants joined the conspiracy as well. In January 2007,  
6 Catmull wrote to Dick Cook, Walt Disney Studios’ then-chairman, that he knew “Zemeckis’  
7 company [ImageMovers] will not target Pixar.”

8           66.     However, the ImageMovers Defendants were still recruiting employees from other  
9 conspiring studios such as DreamWorks and The Orphanage,<sup>2</sup> “offering higher salaries,” in  
10 Catmull’s words. Pixar recognized that the industry would benefit (by less competition) if they  
11 could avoid the ImageMovers Defendants “raiding other studios.” And so Catmull advised Cook  
12 that he would meet with Steve Starkey, one of the founders of ImageMovers. Cook responded: “I  
13 agree.”

14           67.     Catmull met with Starkey later that month, who told Catmull that he had “told George  
15 [Lucas] that he would not raid ILM.” Catmull impressed upon Starkey “how important it is that we  
16 not have a hiring war.”

17           68.     Catmull also advised Walt Disney Studios’ President Alan Bergman and Senior Vice  
18 President of Human Resources Marjorie Randolph to require the ImageMovers Defendants to abide  
19 by the terms of the anti-solicitation scheme. Catmull specifically asked for the ImageMovers  
20 Defendants to stop recruiting from conspiring studios like The Orphanage. Randolph responded that  
21 Disney had in fact gotten the ImageMovers Defendants to agree to the “rules” of the anti-solicitation  
22 scheme.

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28           <sup>2</sup> The Orphanage was a visual effects studio with offices in San Francisco and Los Angeles. It  
went out of business in 2009.



1                                    f)        *Digital Domain Joins the Conspiracy.*<sup>3</sup>

2            69.        Digital Domain subsequently joined the conspiracy as well, evidenced by its anti-  
3 solicitation agreement with at least DreamWorks, Lucasfilm/ILM and the Sony Defendants.

4            70.        Beginning in 2007, Digital Domain’s Head of Human Resources was Lala  
5 Gavgavian, who had previously spent nine years at Lucasfilm’s ILM division in senior roles in talent  
6 acquisition for visual effects films and animation—during which time Pixar President Jim Morris  
7 explicitly informed her that Pixar and Lucasfilm had agreed not to “actively recruit from one  
8 another.” Indeed, although Digital Domain’s studio and all of its technical and artistic employees  
9 were located in the Los Angeles area, Gavgavian worked out of San Rafael in the Bay Area—in the  
10 same office building she previously worked at for ILM.

11            71.        Gavgavian and other senior personnel at Digital Domain specifically instructed  
12 employees not to cold call or otherwise solicit other Defendants’ employees. If an employee of  
13 Lucasfilm/ILM, DreamWorks or the Sony Defendants even contacted Digital Domain independently  
14 about applying for a job, the contact had to be reported to Gavgavian.

15                                    (3)        **Further Expansion and Enforcement of the Conspiracy.**

16            72.        Defendants repeatedly sought to recruit new animation and visual effects studios into  
17 the anti-solicitation scheme. For example, when a small 20-person studio named Lightstream  
18 Animation opened in Petaluma, California in 2008, Lucasfilm’s President and Executive in Charge  
19 of Production both immediately concluded that they should seek an anti-solicitation agreement—  
20 even though Lucasfilm’s Chief Administrative Officer believed the startup was not “going to be a  
21 significant impact on our ability to recruit.”

22            73.        And, as discussed above, Defendants repeatedly implemented and enforced their anti-  
23 solicitation scheme through direct communications. In 2007, for example, Pixar contacted  
24 Lucasfilm twice regarding suspected breaches of the terms of the conspiracy, leading Lucasfilm to  
25

26 \_\_\_\_\_  
27 <sup>3</sup> From 2006 to 2012, Digital Domain was owned by Digital Domain Media Group, which went  
28 bankrupt in 2012 and sold its assets that year to Digital Domain 3.0 pursuant to a “free and clear”  
order of the bankruptcy court of the United States Bankruptcy Court for the District of Delaware.  
Plaintiffs have dismissed Digital Domain 3.0 without prejudice pursuant to a tolling agreement.

1 abandon the recruiting activity Pixar had complained about. In 2007, Disney made it clear to the  
2 ImageMovers Defendants that they needed to abide by the conspiracy's rules and the ImageMovers  
3 Defendants obliged.

4 **B. Defendants Engaged in Direct, Collusive Discussions and Agreed Upon**  
5 **Compensation Ranges to Achieve the Conspiracy's Goal of Suppressing**  
6 **Compensation**

7 74. Defendants' methods to successfully achieve the objects of their conspiracy went  
8 beyond their illicit anti-solicitation scheme. Defendants directly communicated and met regularly to  
9 discuss and agree upon compensation ranges and communicated directly on an industrywide basis  
10 about their respective internal compensation plans.

11 75. At least once per year, some or all Defendants meet in either Northern or Southern  
12 California to discuss job positions in common among their studios, in order to set the parameters of a  
13 compensation survey. The survey provides wage and salary ranges for the studios' technical or  
14 artistic positions, broken down by position and experience level. For most of the class period, the  
15 meeting and survey were conducted by Wayne Dunlap or the Croner Company. As McAdams  
16 explained, the meeting and survey was instituted "so we can each confirm or adjust our salary  
17 ranges."

18 76. This meeting was attended by senior human resources and recruiting personnel and  
19 other studio executives from DreamWorks, Pixar, Lucasfilm/ILM, Disney, ImageMovers Digital, the  
20 Sony Defendants, Twentieth Century Fox Filmed Entertainment (which includes within it Blue Sky  
21 Studios), and Digital Domain, among others.

22 77. Defendants used the opportunity presented by the Croner meeting to go further than  
23 their matching of job positions across companies; they discussed, agreed upon and set wage and  
24 salary ranges during meals, drinks and other social gatherings that they held outside of the official  
25 Croner meetings. As DreamWorks Head of Human Resources Mandato said in an email to her  
26 counterparts at Disney, Pixar, Blue Sky, and Sony Pictures Imageworks, the survey meeting  
27 "presents an opportunity for an intimate group of us to get together." ILM's Senior Director of  
28 Human Resources Sharon Coker (soon to become Director of Human Resources at The Walt Disney  
Company and ImageMovers Digital) termed this annual side meeting the "Director's meeting."

1 These meetings provided the officials an opportunity to discuss compensation ranges in a private  
2 setting.

3 78. Defendants were successful at using these meetings and other communications to  
4 depress compensation throughout the industry. Defendants used the Director's meeting to discuss  
5 salary changes at other studios and the rates that were being offered. For example, it was at a  
6 January 2007 meeting that Pixar learned that ImageMovers Digital was recruiting employees from  
7 other studios at a higher salary, leading Catmull to ask Disney's chairman to step in. As Catmull put  
8 it: "The HR folks from the CG studios had their annual get together in the bay area last week. At  
9 that time, we learned that the company that Zemeckis is setting up in San Rafael has hired several  
10 people away from Dreamworks at a substantial salary increase." As alleged above, this disclosure  
11 prompted Catmull and Disney to take action to rein in ImageMovers Digital's hiring, telling its  
12 founder Starkey "how important it is that we not have a hiring war," as well as a meeting directly  
13 between Starkey and George Lucas.

14 79. Defendants' top human resources and recruiting personnel met aside from the  
15 opportunities presented by the Croner meetings as well. For example, Defendants held a similar  
16 "annual HR Directors dinner" in connection with the Siggraph conference, a major visual effects  
17 industry conference, which was attended by senior human resources personnel of Blue Sky, Pixar,  
18 DreamWorks, Lucasfilm and Sony Pictures Imageworks. The heads of human resources also met  
19 with each other one-on-one on many occasions.

20 80. Similarly, the senior members of Defendants' human resources departments  
21 frequently sought to create new relationships when one of their counterparts was replaced at a co-  
22 conspirator to ensure the efficacy of communications about the conspiracy. As one example, when  
23 ILM hired a new head of human resources in 2005, McAdams promptly set up a dinner meeting with  
24 her.

25 81. In addition to their in-person meetings, Defendants also communicated through  
26 various other means throughout the year about compensation for their workers to implement and  
27 enforce the conspiracy. Defendants regularly emailed each other with specific salary ranges for  
28 individual positions, allowing each Defendant to ensure that it did not pay workers more than it

1 absolutely needed to. For example, on May 13, 2005, DreamWorks requested that Disney provide  
2 “[a]ny salary information you have” on three positions. Disney responded the same day with pay  
3 ranges for the positions.

4 82. DreamWorks made a similar request of Pixar the following spring, requesting Pixar’s  
5 “range of pay” for various positions and making clear that DreamWorks “will be happy to share ours  
6 too.” At the same time, it contacted Disney and made clear it was surveying multiple studios;  
7 Disney responded by providing an exact salary range and offered to “get further into the details”  
8 over the phone.

9 83. Similarly, on September 2, 2009, Blue Sky’s Director of Human Resources emailed  
10 Pixar with the following request for four positions:

11 I was wondering if I could get some salary info from you. We’re trying to find out if  
12 we’re paying a competitive rate and I have a feeling we’re coming in a little low.  
13 Please see the titles below and if possible, could you give me a range of what you pay  
14 them?

14 84. As DreamWorks’ Head of Compensation explained in a 2007 email specifically  
15 noting collusive discussions with Sony, “We do sometimes share general comp information (ranges,  
16 practices) in order to maintain the relationships with other studios and to be able to ask for that kind  
17 of information ourselves when we need it.”

18 85. These collusive efforts to coordinate compensation were not limited to one-off,  
19 bilateral discussions; rather, Defendants openly emailed each other in large groups with  
20 competitively sensitive confidential current and future compensation information.

21 86. For example, on November 17, 2006, Pixar’s Vice President of Human Resources,  
22 Lori McAdams, emailed the following message to senior human resources personnel at  
23 DreamWorks, Sony Pictures Imageworks, Lucasfilm, Walt Disney Animation Studios and others:

24 Quick question from me, for those of you who can share the info.

25 What is your salary increase budget for FY ’07? Ours is [REDACTED] but we may  
26 manage it to closer to [REDACTED] on average. Are you doing anything close,  
27 more, or less?”  
28

1           87.     In other words, Pixar’s top human resources executive emailed six direct competitors  
2 with the *future* amount that Pixar would be raising salaries and then requested the same information  
3 from the other studios.

4           88.     Similarly, despite his concern that it was “taboo” to do so, DreamWorks’ Head of  
5 Production Technology emailed the heads of human resources at Pixar, ILM, Sony Pictures  
6 Animation, and Disney in January 2009 to learn how they handled overtime—an issue that was  
7 competitively sensitive in an industry where workers are regularly asked to work dozens of hours of  
8 overtime a week. He sought to see if the other companies were “as generous”—an answer that could  
9 allow him to reduce compensation without fear of losing a competitive advantage. A Sony executive  
10 called him after emailing him the subject was not “taboo” for her.

11           89.     No studio acting in its own independent self-interest in the absence of a conspiracy to  
12 suppress compensation would share this kind of compensation information, let alone with such a  
13 large group of competitors. Absent an agreement not to compete on compensation, any studio  
14 sharing such information would be handing its competitors specific information about how to best  
15 compete with them for employees and candidates. Such behavior only makes sense in the context of  
16 a conspiracy to suppress compensation. The only possible benefit to Defendants from such actions  
17 was the facilitation of an agreement to suppress compensation.

18           90.     Human resources and recruiting executives and personnel of the Defendants also have  
19 communicated regularly by telephone and other means. Defendants’ communications were so  
20 consistent that Pixar’s McAdams wrote to her counterparts at Sony Pictures Imageworks, ILM,  
21 DreamWorks, Disney, and Blue Sky in early 2007 that “[c]hatting with all of you each day is really  
22 becoming a fun habit. I’m thinking it’d be a great resolution for 2007 that we all just have a short  
23 conference call each morning to start our days off right.” Walt Disney Animation Studios’ Vice  
24 President of Human Resources responded with a similar comment, saying that “[i]t is fun to hear  
25 from you all on a daily basis.”

26           91.     Those communications as well as the meetings and events provided the means and  
27 opportunities for Defendants to collude and to implement and enforce the conspiracy to suppress  
28 workers’ compensation.

1           **C.     The Department of Justice Investigated Pixar and Lucasfilm and Enjoined**  
2           **Them from Entering Into Anti-Solicitation Agreements**

3           92.     The Antitrust Division of the United States Department of Justice (the “DOJ”)  
4 investigated Defendants Pixar and Lucasfilm’s misconduct. The DOJ found that their agreement  
5 was “facially anticompetitive” and was *per se* illegal under the Sherman Act. As the DOJ explained,  
6 the agreement “eliminated significant forms of competition to attract digital animators and, overall,  
7 substantially diminished competition to the detriment of the affected employees who were likely  
8 deprived of competitively important information and access to better job opportunities.” The DOJ  
9 concluded that the agreement “disrupted the normal price-setting mechanisms that apply in the labor  
10 setting.” The DOJ also concluded that Defendants’ agreements “were not ancillary to any legitimate  
11 collaboration.”

12           93.     The DOJ noted that the agreement “covered all digital animators and other employees  
13 and was not limited by geography, job function, product group, or time period,” and that “employees  
14 did not agree to this restriction.”

15           94.     Following its investigation, the DOJ filed complaints in federal court against  
16 Defendants Pixar on September 24, 2010 and Lucasfilm on December 21, 2010. The DOJ also filed  
17 stipulated proposed final judgments in each case. In these stipulated proposed final judgments, Pixar  
18 and Lucasfilm agreed to be “enjoined from attempting to enter into, entering into, maintaining or  
19 enforcing any agreement with any other person to in any way refrain from, requesting that any  
20 person in any way refrain from, or pressuring any person in any way to refrain from soliciting, cold  
21 calling, recruiting, or otherwise competing for employees of the other person.” The United States  
22 District Court for the District of Columbia entered the stipulated proposed final judgments on March  
23 17, 2011 and June 3, 2011, respectively.

24           95.     Press reports in 2009 noted that the DOJ was investigating anti-solicitation  
25 agreements among high-tech companies. They did not indicate at that time that their investigation  
26 included Pixar, Lucasfilm, or any other visual effects or animation company. No visual effects or  
27 animation company was mentioned publicly as part of that investigation, nor were there any press  
28 reports about anticompetitive agreements in the visual effects and animation industry, until

1 September 17, 2010, when a news story for the first time named Pixar as one of the companies under  
2 investigation. There was no public disclosure that Pixar had conspired with any other visual effects  
3 or animation companies, nor that any of the other Defendants in this case were suspected of any  
4 wrongdoing. The first public reports that Pixar had reached anti-solicitation agreements with any  
5 entity other than Apple were not published until December 2010, and then implicated only  
6 Lucasfilm. Until certain filings in the *High-Tech* docket were unsealed in 2013, there was no public  
7 information that any of the other Defendants here had engaged in similar conduct or that a  
8 conspiracy existed among the Defendants.

## 9 VII. HARM TO COMPETITION AND ANTITRUST INJURY

10 96. Defendants' conspiracy suppressed Plaintiffs' and the class's compensation and  
11 restricted competition in the labor market in which Plaintiffs and the other class members sold their  
12 services. It did so through a scheme to limit soliciting each other's employees, to collusively discuss  
13 compensation information and to agree on compensation ranges for their workers.

14 97. Defendants' conduct intended to and did suppress compensation. Concerning the anti-  
15 solicitation scheme, cold calling and other forms of active solicitation have a significant beneficial  
16 impact for individual employees' compensation. Cold calls from rival employers may include offers  
17 that exceed an employee's salary, allowing her to receive a higher salary by either changing  
18 employers or negotiating increased compensation from her current employer. Employees receiving  
19 cold calls may often inform other employees of the offer they received, spreading information about  
20 higher wage and salary levels that can similarly lead to movement or negotiation by those other  
21 employees with their current employer or others.

22 98. Active solicitation similarly affects compensation practices by employers. A firm  
23 that actively solicits competitors' employees will learn whether their offered compensation is enough  
24 to attract their competitors' employees, and may increase the offer to make themselves more  
25 competitive. Similarly, companies losing or at risk of losing employees to cold-calling competitors  
26 may preemptively increase their employees' compensation in order to reduce their competitors'  
27 appeal.

1           99. Information about higher salaries and benefits provided by recruiters for one firm to  
2 employees of another naturally would increase employee compensation. Restraining active  
3 recruitment made higher pay opportunities less transparent to workers and thus allowed employers to  
4 keep wages and salaries down.

5           100. The compensation effects of cold calling are not limited to the particular individuals  
6 who receive cold calls, or to the particular individuals who would have received cold calls but for the  
7 anticompetitive conduct alleged herein. Instead, the effects of cold calling (and the effects of  
8 eliminating cold calling, pursuant to agreement) commonly impacted all workers and class members  
9 employed by the Defendants.

10           101. The Defendants themselves have explained the purpose of the conspiracy and  
11 articulated the harm and injury caused by it to their workers. George Lucas explained under oath  
12 that the purpose of the anti-solicitation scheme was to suppress compensation and keep the visual  
13 effects industry out of “a normal industrial competitive situation.” The conspiracy was explicitly  
14 intended to avoid “a bidding war with other companies because we don’t have the margins for that  
15 sort of thing.” Internal Lucasfilm emails similarly explained that the two companies had “agreed  
16 that we want to avoid bidding wars.”

17           102. Ed Catmull, the longtime Pixar President who now also oversees Walt Disney  
18 Animation Studios, was equally clear about the purpose of the conspiracy and the common injury it  
19 caused to visual effects and animation workers as well as to competition in the labor market for their  
20 services. In a 2007 email, Catmull explained this goal concisely: hiring people away from  
21 competitors with “a substantial salary increase . . . seriously messes up the pay structure.” Or, as  
22 Lucasfilm’s then-President Jim Morris said in a June 2004 email to Catmull, “I know you are  
23 adamant about keeping a lid on rising labor costs.” During his deposition several years later,  
24 Catmull made clear that the problem was high salaries: “[I]t messes up the pay structure. It does. *It*  
25 *makes it very high.*” (Emphasis added.) Other companies “would bring in people, they would pay  
26 higher salaries, it would be disruptive. . . . [Catmull] was trying to prevent that from happening.”  
27 Separately, Catmull described Jobs as “very adamant about protecting his employee force,” meaning  
28 depriving them of opportunities to earn higher wages at other companies.



1           103. When the collusive discussions concerning compensation was coupled with  
2 Defendants' scheme to prohibit counteroffers from the potential new employer, Defendants deprived  
3 their workers of the opportunity to have Defendants bid to pay higher compensation for that  
4 employee's services. The illicit conduct suppressed not only the compensation of the workers  
5 seeking a new job, but also that of other workers by suppressing the compensation on which  
6 Defendants based all workers' pay.

7           104. The effects and injuries caused by all of Defendants' agreements commonly impacted  
8 all visual effects and animation workers because Defendants valued internal equity, the idea that  
9 similarly situated employees should be compensated similarly and that fair pay distinctions should  
10 be made across employees at different levels in the organization. Each Defendant established a  
11 compensation structure to accomplish internal equity. Defendants fixed narrow compensation  
12 ranges for employees with similar job titles or classifications and similar levels of experience. And  
13 Defendants maintained certain compensation differentials between different positions within the  
14 hierarchy of the organization.

15           105. At Lucasfilm, for example, internal equity was "always one of the considerations" in  
16 setting pay, according to its Director of Talent Acquisitions. Lucasfilm regularly reviewed  
17 employee salaries to "align the employee more appropriately in their salary range" and their  
18 "internal peer group." At Lucasfilm, all new positions and out-of-cycle compensation adjustments  
19 presented to its compensation committee for approval were to be accompanied by "Peer  
20 Relationship" information regarding how the subject employee's (or candidate's) colleagues inside  
21 the company were compensated, and this factored heavily into committee decisions.

22           106. Similarly, Pixar recruiters would compare salaries of similar employees to ensure  
23 they were not "out of whack." Pixar maintained "a consistent framework for evaluating the expected  
24 contribution of software engineers" and to justify adjusting salaries. A Pixar official has stated: "[I]f  
25 someone feels like they're being paid more than someone I know who has more value, it raises a bit  
26 of a flag."

27           107. On information and belief, all other Defendants similarly employed a similar pay  
28 structure.

1 108. Defendants' efforts to maintain internal equity ensured that their conspiracy caused  
2 the compensation of all their employees to be suppressed.

3 **VIII. INTERSTATE COMMERCE**

4 109. During the Class Period, Defendants employed Plaintiffs and other class members in  
5 California, Connecticut and New Mexico.

6 110. States compete to attract visual effects and animation studios, leading employment in  
7 the industry to cross state lines.

8 111. Both Defendants and Plaintiffs and other class members view labor competition in the  
9 industry to be nationwide. Defendants considered each others' wages to be competitively relevant  
10 regardless of location, and many class members moved between states to pursue opportunities at  
11 studios.

12 112. Defendants' conduct substantially affected interstate commerce throughout the United  
13 States and caused antitrust injury throughout the United States.

14 **IX. CLASS ALLEGATIONS**

15 113. Plaintiffs sues on their own behalf and, pursuant to Federal Rule of Civil Procedure  
16 23(b)(3) and (b)(2), on behalf of the following Class:

17 All persons who worked at any time from 2004 to the present for Pixar, Lucasfilm,  
18 DreamWorks Animation, Walt Disney Animation Studios, Walt Disney Feature  
19 Animation, Blue Sky Studios, Digital Domain, ImageMovers Digital, Sony Pictures  
20 Animation or Sony Pictures Imageworks in the United States. Excluded from the  
Class are officers, directors, senior executives and personnel in the human resources  
and recruiting departments of the Defendants.

21 114. The members of the Settlement Class under the September 20, 2013 Settlement  
22 Agreement with Pixar and Lucasfilm in *In re High-Tech Employees Antitrust Litigation*, No. 11-cv-  
23 2509 (N.D. Cal.) do not bring in this complaint any claims against Pixar, Lucasfilm, and Disney that  
24 were released pursuant to the Settlement Agreement.

25 115. The class contains thousands of members, as each Defendant employed hundreds or  
26 thousands of class members each year. The class is so numerous that individual joinder of all  
27 members is impracticable.  
28

1 116. The class is ascertainable either from Defendants' records or through self-  
2 identification in a claims process.

3 117. Plaintiffs' claims are typical of the claims of other class members as they arise out of  
4 the same course of conduct and the same legal theories, and they challenge Defendants' conduct  
5 with respect to the Class as a whole.

6 118. Plaintiffs' have retained able and experienced antitrust and class action litigators as its  
7 counsel. They have no conflicts with other class members and will fairly and adequately protect the  
8 interests of the Class.

9 119. The case raises common questions of law and fact that are capable of class-wide  
10 resolution, including:

- 11 a. whether Defendants agreed not to actively solicit each other's employees;
- 12 b. whether Defendants agreed upon compensation ranges for positions held by  
13 class members;
- 14 c. whether such agreements were *per se* violations of the Sherman Act and/or  
15 Cartwright Act;
- 16 d. whether Defendants' agreements constituted unlawful or unfair business acts  
17 or practices in violation of California Business and Professions Code § 17200;
- 18 e. whether Defendants fraudulently concealed their conduct;
- 19 f. whether and the extent to which Defendants' conduct suppressed  
20 compensation below competitive levels;
- 21 g. whether Plaintiffs and the other class members suffered injury as a result of  
22 Defendants' agreements;
- 23 h. whether any such injury constitutes antitrust injury;
- 24 i. the nature and scope of injunctive relief necessary to restore a competitive  
25 market; and
- 26 j. the measure of damages suffered by Plaintiffs and the Class.

27 120. These common questions predominate over any questions affecting only individual  
28 class members.

1 121. A class action is superior to any other form of resolving this litigation. Separate  
2 actions by individual class members would be enormously inefficient and would create a risk of  
3 inconsistent or varying judgments, which could establish incompatible standards of conduct for  
4 Defendants and substantially impede or impair the ability of class members to pursue their claims.  
5 There will be no material difficulty in the management of this action as a class action.

6 122. Injunctive relief is appropriate with respect to the Class as a whole, because  
7 Defendants have acted on grounds generally applicable to the Class.

8 **X. STATUTE OF LIMITATIONS**

9 123. Defendants' conspiracy was a continuing violation in which Defendants repeatedly  
10 invaded Plaintiffs' and class members' interests by adhering to, enforcing and reaffirming the  
11 anticompetitive agreements described herein.

12 124. Defendants communicated among themselves by phone and email and in in-person  
13 meetings in furtherance of the conspiracy as described in the allegations of this Complaint.

14 125. During the relevant statute of limitations period, Plaintiffs had neither actual nor  
15 constructive knowledge of the pertinent facts constituting their claims for relief asserted herein.  
16 Plaintiffs and members of the Class did not discover, and could not have discovered through the  
17 exercise of reasonable diligence, the existence of any conspiracy.

18 126. Defendants engaged in a secret conspiracy that did not give rise to facts that would  
19 put Plaintiffs or the Class on inquiry notice that there was a conspiracy among visual effects and  
20 animation companies to restrict competition for class members' services through anti-solicitation  
21 agreements, and to fix the compensation ranges of class members. As discussed above, Defendants'  
22 discussions often occurred at small meetings just among the human resources directors, to which  
23 class members were not privy. Defendants intentionally kept the meetings "to principals" only,  
24 keeping the most sensitive details of the conspiracy from spreading beyond senior management.

25 127. Defendants' conspiracy was concealed and carried out in a manner specifically  
26 designed to avoid detection. Outside top executives and certain human resources and recruiting  
27 personnel, Defendants concealed and kept secret the illicit anti-solicitation and wage-fixing  
28 agreements from class members. Defendants largely avoided discussing the agreements in written

1 documents that might be disseminated beyond the individuals involved in the conspiracy, to avoid  
2 unnecessarily creating evidence that might alert Plaintiffs or other class members to the conspiracy's  
3 existence.

4 128. Similarly, although Defendants occasionally put incriminating exchanges in emails,  
5 they often tried to limit the details of their illicit communications to phone calls.

6 129. For example, a DreamWorks human resources employee recalled that DreamWorks'  
7 heads of recruitment explained the no-poaching agreement to him orally, and that he never saw  
8 anything in writing to document it. One of DreamWorks's head recruiters told him it was unsaid and  
9 certainly not in writing. Nor did DreamWorks make any changes to its practices in the wake of the  
10 entrance of the Lucasfilm consent decree in 2011 that might have alerted its workers to the  
11 company's prior misconduct.

12 130. Defendants provided pretextual, incomplete or materially false and misleading  
13 explanations for hiring, recruiting and compensation decisions made pursuant to the  
14 conspiracy. Defendants' explanations for their conduct served only to cover up Defendants'  
15 conspiracy.

16 131. Defendants have attempted to create the false impression that their decisions are  
17 independent and that they were acting in accordance with the antitrust laws. For example, they and  
18 the Croner Company describe the Croner Survey as an "independent third party" survey purportedly  
19 falling within the DOJ's safe harbor, but Defendants used the occasion of Croner meetings to discuss  
20 and set compensation ranges for their employees in secret and in violation of the federal antitrust  
21 laws. Similarly, Defendants concealed the fact that they shared other compensation information  
22 directly with competitors by phone, email and other secret means.

23 132. As a result of Defendants' fraudulent concealment of their conspiracy, the running of  
24 any statute of limitations has been tolled with respect to the claims that Plaintiffs and the Class  
25 members have as a result of the anticompetitive and unlawful conduct alleged herein.

1 **XI. CLAIMS FOR RELIEF**

2 **XII. FIRST CLAIM FOR RELIEF—VIOLATION OF**  
3 **SECTION ONE OF THE SHERMAN ACT**

4 133. Plaintiffs incorporate by reference the allegations in the above paragraphs as if fully  
5 set forth herein.

6 134. Defendants, by and through their officers, directors, employees, or other  
7 representatives, have entered into an unlawful agreement, combination and conspiracy in restraint of  
8 trade, in violation of 15 U.S.C. § 1. Specifically, Defendants agreed to restrict competition for class  
9 members' services through anti-solicitation agreements and agreements to fix the compensation  
10 ranges of class members, all with the purpose and effect of suppressing class members'  
11 compensation and restraining competition in the market for class members' services.

12 135. Defendants' conduct injured Plaintiffs and other class members by lowering their  
13 compensation and depriving them of free and fair competition in the market for their services.

14 136. Defendants' agreements are *per se* violations of Section 1 of the Sherman Act.

15 **XIII. SECOND CLAIM FOR RELIEF—VIOLATION OF THE CARTWRIGHT ACT**

16 137. Plaintiffs incorporate by reference the allegations in the above paragraphs as if fully  
17 set forth herein.

18 138. Defendants, by and through their officers, directors, employees, or other  
19 representatives, have entered into an unlawful agreement, combination and conspiracy in restraint of  
20 trade, in violation of California Business and Professions Code § 16720. Specifically, Defendants  
21 agreed to restrict competition for class members' services through anti-solicitation agreements and  
22 agreements to set and fix the compensation ranges of class members, all with the purpose and effect  
23 of suppressing class members' compensation and restraining competition in the market for class  
24 members' services.

25 139. Defendants' conduct injured Plaintiffs and other class members by lowering their  
26 compensation and depriving them of free and fair competition in the market for their services.

27 140. Plaintiffs and other class members are "persons" within the meaning of the  
28 Cartwright Act as defined in California Business and Professions Code § 16702.

1 141. Defendants' agreements are *per se* violations of the Cartwright Act.

2 **XIV. THIRD CLAIM FOR RELIEF—UNFAIR COMPETITION**

3 142. Plaintiffs incorporate by reference the allegations in the above paragraphs as if fully  
4 set forth herein.

5 143. Defendants' efforts to limit competition for and suppress compensation of their  
6 employees constituted unfair competition and unlawful and unfair business practices in violation of  
7 California Business and Professions Code §§ 17200 *et seq.* Specifically, Defendants agreed to  
8 restrict competition for class members' services through anti-solicitation agreements and agreements  
9 to set and fix the compensation ranges of class members, all with the purpose and effect of  
10 suppressing class members' compensation and restraining competition in the market for class  
11 members' services.

12 144. Defendants' acts were unfair, unlawful and/or unconscionable, both in their own right  
13 and because they violated the Sherman Act and the Cartwright Act.

14 145. Defendants' conduct injured Plaintiffs and other class members by lowering their  
15 compensation and depriving them of free and fair competition in the market for their services,  
16 allowing Defendants to unlawfully retain money that otherwise would have been paid to Plaintiffs  
17 and other class members. Plaintiffs and other class members are therefore persons who have  
18 suffered injury in fact and lost money or property as a result of the unfair competition under  
19 California Business and Professions Code § 17204.

20 146. Pursuant to California Business and Professions Code § 17203, injunctive relief is  
21 appropriate to enjoin Defendants from engaging in their unfair acts and practices.

22 **XV. PRAYER FOR RELIEF**

23 147. WHEREFORE, Plaintiffs Robert A. Nitsch, Jr., Georgia Cano, and David  
24 Wentworth, on behalf of themselves and a class of all others similarly situated, requests that the  
25 Court enter an order or judgment against Defendants including the following:

- 26 a. Certification of the class described herein pursuant to Rule 23 of the Federal  
27 Rules of Civil Procedure;

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- b. Appointment of Plaintiffs Robert A. Nitsch, Jr., Georgia Cano, and David Wentworth as Class Representatives and Plaintiffs’ Interim Co-Lead Class Counsel as Class Counsel;
- c. Threefold the amount of damages to be proven at trial;
- d. Pre-judgment and post-judgment interest as provided for by law or allowed in equity;
- e. A permanent injunction prohibiting Defendants from hereafter agreeing not to solicit other companies’ employees, to notify each other of offers extended to potential hires, or not to make counteroffers, or engaging in unlawful communications regarding compensation and agreeing with other companies about compensation ranges or any other terms of employment;
- f. The costs of bringing this suit, including reasonable attorneys’ fees and expenses;
- g. All other relief to which Plaintiffs and the class may be entitled at law or in equity.

**XVI. JURY DEMAND AND DESIGNATION OF PLACE OF TRIAL**

148. Pursuant to Federal Rule of Civil Procedure 38(b), Plaintiff demands a trial by jury on all issues so triable.



1 Dated: November 26, 2014

Respectfully submitted,

2 /s/ Daniel A. Small

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